

Approved
by the order of the Minister
of Science and Higher
Education of the Republic of
Kazakhstan
from " __ " _____ 2024
№ _____

**Methodological Recommendations for the Implementation of Strategic
Partnership with Foreign Organizations of Higher and (or) Postgraduate
Education in the Republic of Kazakhstan**

Chapter 1. General Provisions

1. These Methodological recommendations for implementing strategic partnerships with foreign organizations of higher and (or) postgraduate education in the Republic of Kazakhstan (hereinafter referred to as the "Methodological Recommendations") have been developed in accordance with paragraph 7 of the Regulations on the Ministry of Science and Higher Education of the Republic of Kazakhstan, approved by the Government Resolution of the Republic of Kazakhstan dated August 19, 2022, № 580 "On some issues of the Ministry of Science and Higher Education of the Republic of Kazakhstan", in order to implement priority 4 of the National Development Plan of the Republic of Kazakhstan until 2029, approved by the Presidential Decree of the Republic of Kazakhstan dated July 30, 2024, № 611.

2. The Methodological Recommendations define the main approaches for implementing the "strategic partnership" model with foreign organizations of higher and (or) postgraduate education (hereinafter referred to as foreign OHPE) and outline key objectives for long-term academic and research development, promoting academic mobility, attracting highly qualified scientific personnel and increasing the competitiveness of Kazakhstani organizations of higher and (or) postgraduate education (hereinafter referred to as OHPE), as well as fulfilling the third mission.

The "strategic partnership" model implies long-term cooperation (at least 5 years) between a Kazakhstani OHPE and a foreign OHPE in agreement with the Ministry of Science and Higher Education of the Republic of Kazakhstan on the basis of concluded contracts/agreements specifying the obligations of both parties and resource provisions.

Within the framework of the strategic partnership, the foreign OHPE provides academic staff (hereinafter referred to as AS), implements its own educational and scientific methodologies, trains the Kazakhstani academic staff, conducts research and ensures the development of dual degree programs with Kazakhstani OHPE.

3. The purpose of the strategic partnership with foreign OHPE is to transform Kazakhstan into a macro-regional educational hub by increasing the competitiveness of OHPE in the international educational and scientific space.

4. The main objectives of strategic partnership with foreign OHPE are:

- 1) development of long-term cooperation between Kazakhstani OHPE and foreign OHPE in the educational and research spheres;
- 2) development of dual degree programs;
- 3) implementation of joint scientific programs/projects and increasing publication activity;
- 4) promotion of academic mobility;
- 5) increasing the national and global competitiveness of higher and postgraduate education.

Добавлено примечание ([КЛ1]): Rephrase

Chapter 2. Main Approaches to the Implementation of Strategic Partnership with Foreign Organizations of Higher and (or) Postgraduate Education

5. The following approaches are recommended for strategic partnership with foreign OHPE :

- 1) opening a branch of a foreign OHPE on the basis of a Kazakhstani OHPE and (or) independently in the Republic of Kazakhstan with the involvement of a foreign academic staff with the implementation of its own educational programs and (or) dual degree programs (*for example: a branch of the D.I. Mendeleev Russian University of Chemical Technology in Taraz in partnership with M.H. Dulati Taraz University and Kazphosphate LLP*).

Within the framework of these Methodological Recommendations, a branch of a foreign OHPE should be understood as a separate structural subdivision of a foreign OHPE located in the territory of the Republic of Kazakhstan and carrying out educational activities in the field of higher and (or) postgraduate education in accordance with the legislation of the states of the parties and taking into account the terms of the contract and (or) agreement;

- 2) creation of a consortium of foreign OHPE, with the opening of a branch of a foreign OHPE on the basis of a Kazakhstani OHPE and (or) independently with the involvement of foreign teaching staff and the implementation of its own educational programs and (or) dual degree programs (*for example: branch of the Technical University of Berlin in partnership with the Hamburg University of Applied Sciences, Technical University of Applied Sciences in Wildau, Saarland University of Applied Sciences, Technology and Economics, Hof University of Applied Sciences, Mittweida University of Applied Sciences, The Hamburg University of Technology, The University of Koblenz, Darmstadt University of Technology on the basis of the Caspian University of Technology and Engineering named after Sh. Yessenov*);

- 3) joint implementation of dual degree programs / projects / joint school / faculties with a foreign OHPE with the involvement of foreign teaching staff without creating a branch of a foreign OHPE (*for example: University of Arizona, Higher School of Artificial Intelligence of the Seoul National University of Science and Technology on the basis of Kyzylorda University named after Korkyt Ata*);

Within the framework of these Methodological Recommendations, dual degree programs should include educational programs developed and implemented jointly with another OHPE, including a foreign one, with the issuance of two diplomas of education.

4) opening of a certification center with appropriate laboratories and equipment (for example: *Lu Ban Workshops, opened on the basis of L.N. Gumilyov ENU and D. Serikbayev East Kazakhstan Technical University*);

5) creation of a foreign OHPE within the framework of a franchise at the expense of the investor (for example: *De Montfort University, Coventry University*) in which the foreign OHPE (franchisor) transfers the right to the Kazakh OHPE/organization to use the brand, educational programs, teaching methods and quality standards on the basis of a contract and (or) agreement;

6) creation of a joint venture with the share participation of a foreign OHPE, a Kazakhstani OHPE and interested enterprises/organizations with the status of a participant in The Astana International Financial Center (*application of English law*).

Chapter 3. Recommendations for the implementation of strategic partnerships with foreign organizations of higher and (or) postgraduate education

It is recommended that the implementation of strategic partnerships with foreign OHPE be carried out taking into account the following:

1) establish strategic partnerships with foreign OHPE included in the TOP-500 international rankings (for example: *QS, THE, ARWU (Shanghai Ranking)*), as well as in the TOP-500 subject-specific rankings;

2) carry out systematic partnership and expand the range of areas of cooperation, including research activities;

3) jointly determine target indicators and final results aimed at improving the competitiveness of Kazakhstan's OHPE;

4) within the framework of strategic partnership, the educational process is carried out in Kazakh, English, Russian and other languages on the basis of the implementation of double degree programs, the accreditation of which is recognized in the territory of the Republic of Kazakhstan with the inclusion of disciplines in the Kazakh language, history of Kazakhstan.

Within the framework of strategic partnership, it is recommended to implement a set of measures in the following areas:

1) Academic Policy.

In order to further integrate Kazakhstani OHPE into the international educational space, it is necessary to carry out the transfer and implementation of advanced educational technologies and approaches to the organization of the educational process. At the same time, within the framework of the academic policy developed by representatives of the Kazakhstani OHPE and foreign OHPE, it is necessary to take into account the main procedures and processes (development of educational programs

Добавлено примечание ([КЛ2]): Merge the two parts

and teaching materials; admission to study; transfer from course to course and reinstatement; internship/internship; forms of control; graduation work).

It is recommended to develop and implement double degree programs taking into account the socio-economic needs of the region in active cooperation with republican and regional enterprises/organizations.

To organize effective interaction, it is advisable to create joint committees, which consist of representatives of Kazakhstani and foreign OHPE: teaching and learning; Admission; Educational Innovation; Student Experience.

It is necessary to provide for the creation of a quality assurance system, including procedures for the development and approval of educational programs.

2) Research activities.

It is advisable to carry out research activities taking into account the established scientific schools and scientific priorities of Kazakhstani OHPE and leading foreign OHPE.

In order to develop international scientific collaboration, it is recommended to form joint research groups.

It is recommended to develop and implement scientific projects/programs in active cooperation with republican and regional enterprises/organizations and take into account the real needs and technological tasks of the region in which the Kazakhstani OHPE operates.

3) Implementation of the third mission.

Participation in social development through the implementation of social projects and non-formal education programs for the local community.

4) Legal regulation.

Legal regulation of strategic partnership with foreign OHPE is carried out in accordance with the norms of the current legislation of the Republic of Kazakhstan. According to the Law of the Republic of Kazakhstan "On State Registration of Legal Entities and Accounting Registration of Branches and Representative Offices", branches must be registered. Registration is carried out in order to certify the fact of establishment and termination of activities, as well as the inclusion of branches in the National Register of Business Identification Numbers and the provision of publicly available information in the manner prescribed by the legislation of the Republic of Kazakhstan.

5) Staffing and management structure.

The implementation of double degree programs will be carried out with the involvement of highly qualified teaching staff from foreign OHPE and Kazakhstani OHPE, as well as leading foreign universities and Kazakhstani OHPE. It is advisable to form the teaching staff in the following ratio: Kazakhstani OHPE - up to 70%, foreign OHPE - up to 30%.

The management and oversight of a branch established within the framework of a strategic partnership should be carried out on a parity basis with the involvement of employees of a Kazakhstani OHPE and a foreign OHPE. The organizational structure of the branch should take into account the structure of the foreign OHPE. It is advisable

Добавлено примечание ([КЛ3]): transcription

Добавлено примечание ([КЛ4]): It is proposed to expand this paragraph

to manage the branch taking into account the corporate governance practices in the Kazakhstani OHPE, as well as in the foreign OHPE.

In order to develop the human resources of a branch of a foreign OHPE, it is recommended to organize professional development programs for teaching staff (including Kazakhstani teaching staff) both in Kazakhstan and on the basis of a foreign OHPE on a regular basis.

6) Resource provision.

The sources of financing are:

funds of Kazakhstani OHPE and foreign OHPE;

state educational order;

income from paid educational services;

grants from local executive bodies and organizations, external investments, sponsorship and other resources not prohibited by the legislation of the Republic of Kazakhstan.

Financing at the expense of the state budget is carried out through the state educational order in accordance with the norms of the Rules for per capita normative financing of higher and (or) postgraduate education, considering the credit technology of education and the Methodology of per capita normative financing of higher and (or) postgraduate education, approved by the order of the Minister of Science and Higher Education of the Republic of Kazakhstan dated on July 10, 2023, № 311 "On Certain Issues of Per Capita Regulatory Financing of Higher and (or) Postgraduate Education, considering the Credit Technology of Education", as well as the Rules for Placing the State Educational Order for the Training of Personnel with Higher and Postgraduate Education, taking into account labor market needs, for preparatory departments of Higher and (or) Postgraduate Education Organizations, approved by order of the Minister of Education and Science of the Republic of Kazakhstan dated January 29, 2016, № 122.

7) Licensing of educational activities.

Licensing of educational activities of branches of foreign OHPE established within the framework of strategic partnership is carried out in accordance with the qualification requirements for the educational activities of organizations providing higher and (or) postgraduate education, and the list of documents confirming compliance with them, approved by the order of the Minister of Science and Higher Education of the Republic of Kazakhstan dated January 5, 2024, № 4.